

The first few days in the Total Group

What is SafetyPass? Recap of the approach in three points:

- 1. At the end of their first day in the Group, new recruits must be able to report that they were welcomed by a manager, who talked to them about safety. At Total, the induction starts with safety.
- 2. Day two is also dedicated to safety. New recruits should be thinking that "at Total, safety is definitely important".
- 3. Over these two days, new recruits are informed that safety concepts will be brought up again in more detail:
 - at three levels: Group, site and workplace,
 - in the three coming months,
 - including practical exercises and modules, like "lifesaving practices" (how to use a fire extinguisher, using an AED, defensive driving, etc.).

This guide to welcoming new recruits is designed to help you make their first few days in the Group a memorable time, with a focus on Safety as a core Value.

We hope you enjoy reading it!



PROGRAM FOR THE TWO DAYS

DAY 1

Top Management Commitment

Time: 1 hour

Support media:

CEO video
Stop Card video

Total business card video

Safety as a core Value

Time: 45 minutes

Support media:

Road Safety video
Safety as a core Value

video

The SSEQ Charter

Time: 15 minutes

Support media: The SSEQ Charter

My entity's Safety objectives

Time: 30 minutes

DAY 2

1. Completion of two e-learning modules:



The 12 Golden Rules

2. Review with your employee

TOP MANAGEMENT COMMITMENT

1 Watch the presentation by Patrick Pouyanné with your employee:



To illustrate the commitment from Top Management, **emphasize the importance of SafetyPass training for new recruits in the Group** as an opportunity for them to discover and understand the main safety risks in each Branch and in your entity's activities so that they are better prepared for them:

This training course was made mandatory for everyone as from January 1, 2018!

2 Explain the program objectives:

The objectives of your safety induction program are to ensure that:

- All Group employees have the same knowledge and basic competencies in safety.
- The knowledge and competencies are adapted to the job you are doing today.
- Safety as a core value is deep-rooted in the way you work on a daily basis.

Using the video of Patrick Pouyanné and the Stop Card video, show and discuss how the members of the Executive Committee are committed to Safety.



- What do you think the keywords and main ideas in this video are?
- Which points particularly caught your attention, or what most surprised you in what Patrick Pouyanné said?
- How might you summarize his commitment to safety as a core value?

Check that the new employee has his Stop Card and knows how and when to use it.

Available reference document: Group Safety Guides and Manuals GM-GR-SEC-029

TOP MANAGEMENT COMMITMENT (CONT'D)

In the next part of your presentation, explain what the main safety risks are for each of the branches in the Group.

Use the Group business card video to help you:



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TOTAL IN SHORT

EXPLORE AND PRODUCE

- 1 OIL AND GAS
- 2 SOLAR POWER
- 3 BIOMASS

TRANSFORM AND VALORIZE

- 4 SPECIALTY CHEMICALS
- 5 POLYMERS
- 6 REFINING PETROCHEMICALS

TRANSPORT AND DISTRIBUTE

- **7** TRADING SHIPPING
- 8 PRODUCTS & SERVICES



Ask the following questions:

- ➤ What are the safety risks generated by hydrocarbons? By LPG and LNG? By transportation? By electricity?
- What are the stakes? Industrial accidents? Death? Environmental? Business stopping?
- How might you summarize your own commitment to safety as a core value?
- Give new recruits the manual for tracking their personal training, which corresponds to the safety induction program chosen depending on their profile and job:
 - Program 1: Headquarters or non-technical support personnel. (BY DEFAULT)
 - Program 2: Support to operations personnel.
 - Program 3: Operations personnel.
 - Program 4: Personnel involved in loading, driving or handling operations.

SAFETY AS A CORE VALUE

1 Using the road safety video and the talking points given below, introduce the idea of Safety as a core Value:



A value is part of corporate ethics and corporate culture. A culture is a set of values.

A priority can change, but a value is permanent and is present in everything we do.

A value cannot be questioned or challenged:

It's not up for negotiation!

A value is universal and transcends differences among countries and cultures.

- What makes Safety a core Value at Total, rather than just a priority?
- ➤ In your daily tasks and environment, identify any aspects (decisions, routines, ways of doing things) that illustrate and portray Safety as a core Value in the Group.

And you, as an employee?

- How would you define your values?
- ➤ Can you give any actions that you take on a daily basis, that are a direct result of your values (family life, studies, professional life, etc.)?

SAFETY AS A CORE VALUE (CONT'D)

2 Continue with Patrick Pouyanné's video on Safety as a core Value:



Talk about the Group's 5 core values with particular emphasis on Safety and how it is applied in Group actions:

SAFETY RESPECT FOR EACH OTHER Connerstones of our ethical principles Attentiveness to all stakeholders, always sistering to their concerns. Constant vigilance and discipline. Great humility. Great humility. Great humility. Great humility. Essential to long-term viability, because all is not sustainable, is not sustainable. Uncompromising. Uncompromising. Uncompromising. While diversity, allowing for or significance of any type. Uncompromising. Careful attention to the quality of labor relations within the Corpsay. Attentiveness to all stakeholders, always present. Uncompromising. Attentiveness to all stakeholders, always greated and this assay or surface and this observation. A passion for what we do and a denies to go above an denies to go above and sories to go and a denies to go above and sories to go above and sories to go above and sories to go and assay or surface and this assay or surface and this observation is all areas—technical, marketing, human negotion. A passion for what we do and a denies to go above the corps in the

OUR 5 VALUES

THE SSEQ CHARTER



Ask the following questions:

- What do you think a Charter corresponds to in a company like Total?
- What purpose does this kind of document serve?

The corporate charter describes the role that the company wants to play in society, its objectives, its means and priorities. It must not however, be restricted to what stakeholders – and particularly shareholders – want to read. On the contrary, it should reflect the daily life of the company and what it seeks to achieve in and for its environment.

A charter usually states **the fundamental values** and the mission of all its employees. Each employee is asked to think and act in his/her professional activity according to these guidelines and thereby contribute to the success of the company.

It enables all employees to work in full knowledge of their rights and duties. It applies to all activities governed by the company, and in all the countries where it operates. It applies to all managers and employees.

The SSEQ charter states the main principles that underpin safety as a core value.

"Through the commitments of the Total Chairman and CEO, the Charter expresses the essential points that define Safety as a core value."

Read through the Group SSEQ Charter and comment on it, pointing out the links with Safety as a core Value:

- What are the key words to remember for each principle?
- What are the main lines that could be highlighted to summarize the Charter?
 - Increase the proactive involvement of managerial staff and employees.
 - Develop HSE methods and practices.
 - Improve transparency and communication with third parties.

The SSEQ Charter



MY ENTITY'S SAFETY OBJECTIVES

Present the safety objectives of your entity in detail.



Safety means being vigilant, whatever the venue and context:

- Home.
- Journeys.
 - Office.
- Industrial site, etc.



For me, for you, for all!

To influence Safety as a core Value, decide on the commitments your employee can make regarding Safety, that s/he can carry out and apply immediately.

Examples of commitment actions:

- ➤ I undertake to respect the must's and mustn'ts of the 12 Golden Rules.
- ➤ I undertake to always wear the appropriate Personal Protective Equipment (PPE).
- ➤ If I see a high-risk situation, I undertake to step in, with or without the Stop Card.
- ➤ I undertake to apply safety rules, even outside my workplace.



1. Completion of e-learning modules:



The 12 Golden Rules

2. Review with your employee

In the three coming months

MONITORING TRAINING COURSES SAFETYPASS





Throughout your employee's SafetyPass training program, make sure his/her training is tracked.





And above all, remember to organize regular discussions and feedback.

AND AT THE END: HAND OVER THE SAFETYPASS

On completion of the training course, hand over the signed SafetyPass to your employee.

A copy of the SafetyPass must be sent to Gs.tls-hr4u@total.com.

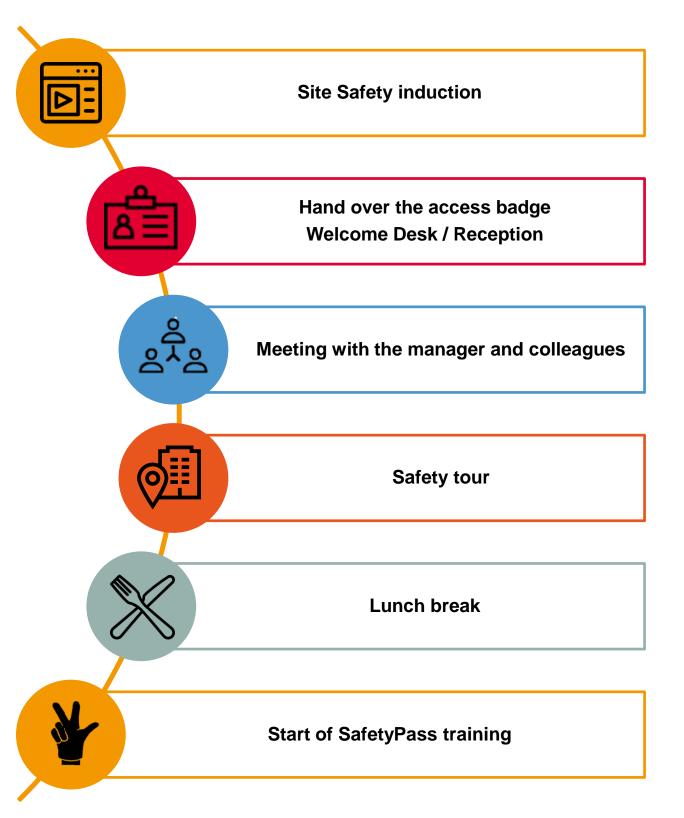




SAFETYPASS

TO TAKE THINGS FURTHER...

EXAMPLE PROGRAM FOR DAY 1



CHECKLIST FOR WELCOMING MANAGERS

BEFORE YOUR EMPLOYEE ARRIVES

Send the chosen program and training dates to Gs.tls-hr4u@total.com.

Print out the participant's manual.

Read the manager's guide.

Collect the Stop Card from your site manager and sign it.

Read through the support documents in this guide.

Get copies of the 12 Golden Rules and Total Safety Culture booklets available on HSE Toolbox.

To take things further, visit the HSE Toolbox.

YOUR EMPLOYEE'S FIRST DAY

Hand the participant's manual and the documents mentioned above to your

Do a site safety tour (instructions for evacuation. fire muster point. extinguishers, etc.).

Start SafetyPass training.

employee.

Make sure that your employee has understood everything.

Ask your employee to do the 12 Golden Rules e-Learning modules on Lizzy.

YOUR EMPLOYEE'S

SECOND DAY

Organize initial feedback on safety and talk about the next steps in the program.

THE DAYS AFTER YOUR EMPLOYEE'S ARRIVAL

Monitor employee's SafetyPass your progress.

Organize regular feedback meetings.

Raise your employee's awareness of safety as a core value throughout the program.

Encourage your employee to lead a Safety moment at a meeting.

Decide on actions for safety that can be taken immediately.

AT THE END OF THE TRAINING COURSE...

Hand over the signed SafetyPass to your employee.

Organize a SafetyPass award ceremony.

Send SafetyPass Gs.tlsthe to hr4u@total.com

Complete the SafetyPass Map

CONTACTS AND USEFUL LINKS



Your contacts:

Generic e-mail address: hd.fhos-dc-safetyfornewrecruits@total.com

TLS training manager: gs.tls-hr4u@total.com

Some useful links...

TOOLBOX HSE

HSE TOOLBOX



SAFETY ACADEMY





THE 12 GOLDEN RULES

DIFFERENT POSSIBLE PROGRAMS (PROGRAM 1 BY DEFAULT)

Program 1 NON-TECHNICAL SUPPORT PERSONNEL

Headquarters or non-technical support personnel.

Typical jobs: office personnel, administrative employees, non-technical support workers (e.g. cost control, communication, pay, training, legal functions, accounting), engineers and managers working at headquarters, etc.

Participant's manual

Program 2 SUPPORT TO OPERATIONS PERSONNEL

Personnel with a technical support role on site.

Typical jobs: Logistics, procurement, projects, R&D, methods, etc.

Participant's manual

Program 3 OPERATIONS PERSONNEL

Personnel carrying out operations on a daily basis and who directly face risks inherent to these activities.

Typical jobs: personnel in field operations, maintenance, inspection, technical managers, projects, processes, HSE, site managers, operations personnel working on high-risk plants, etc.

Participant's manual

Program 4 PERSONNEL INVOLVED IN LOADING, DRIVING OR HANDLING OPERATIONS

Technical program reserved for the jobs mentioned below.

Typical jobs: loaders, HGV drivers, handlers, packaging operators, gas station attendants, etc.

Participant's manual